

Capital Program Oversight Committee Meeting

October 2020

Committee Members

- P. Foye, Chair
- N. Zuckerman, Vice Chair
- A. Albert
- J. Barbas
- N. Brown
- M. Fleischer
- R. Glucksman
- R. Herman
- D. Jones
- K. Law
- R. Linn
- D. Mack
- J. Samuelsen
- V. Tessitore

Capital Program Oversight Committee Meeting

2 Broadway, 20th Floor Board Room New York, NY 10004 Wednesday, 10/28/2020 10:00 AM - 5:00 PM ET

1. PUBLIC COMMENTS PERIOD

2. APPROVAL OF MINUTES SEPTEMBER 23, 2020

- Minutes from September '20 - Page 3

3. COMMITTEE WORK PLAN

- 2020 - 2021 CPOC Committee Work Plan - Page 4

4. C&D INFRASTRUCTURE PROJECTS UPDATE

- C&D Report on Infrastructure Division Page 6
- IEC Review on Infrastructure Shops and Yards Page 13

5. LIRR AND MNR UPDATE ON POSITIVE TRAIN CONTROL (PTC)

- Update on PTC Page 26
- IEC Project Review on PTC Page 42

6. CAPITAL PROGRAM STATUS

- Commitments, Completions, and Funding Report - Page 48

MINUTES OF MEETING

MTA CAPITAL PROGRAM OVERSIGHT COMMITTEE

September 23, 2020

New York, New York

10:00 A.M.

Because of the ongoing COVID-19 public health crisis, the MTA Chairman convened a one-day, virtual Board and Committee meeting session on September 23, 2020, which included the following committees:

- Long Island Rail Road and Metro-North Railroad;
- New York City Transit;
- MTA Bridges and Tunnels;
- Finance;
- Diversity;
- Capital Program Oversight Committee.

To see a summary of the CPOC Committee meeting, please refer to the September 23, 2020 Board minutes in the October Board Book available here on the Board materials website: <u>https://new.mta.info/transparency/board-and-committee-meetings/october-2020</u>

2020 - 2021 CPOC Committee Work Plan

I. Recurring Agenda Items

Approval of the Minutes Committee Work Plan Commitments/Completions and Funding Report

II. Specific Agenda Items

November

C&D Capital Program Update • Signals and Train Control Update on OMNY Program Update on Minority, Women and Disadvantaged Business Participation Update on Small Business Development Program

December

C&D Capital Program Update
 Integrated Projects
 LIRR and MNR Update on Positive Train Control (PTC)
 Quarterly Traffic Light Reports

<u>January</u>

Rolling Stock Procurement Update

February

C&D Capital Program Update

B&T

<u>March</u>

C&D Capital Program Update Quarterly Traffic Light Reports

<u>April</u>

C&D Capital Program Update Update on Capital Program Security Projects (in Executive Session) <u>May</u> C&D Capital Program Update

<u>June</u>

Update on OMNY Program Update on Minority, Women and Disadvantaged Business Participation Quarterly Traffic Light Reports

<u>July</u>

C&D Capital Program Update

<u>September</u>

C&D Capital Program Update Quarterly Traffic Light Reports

<u>October</u>

C&D Capital Program Update Update on Capital Program Security Projects (in Executive Session) MTA Construction & Development

Board Update: Infrastructure Division

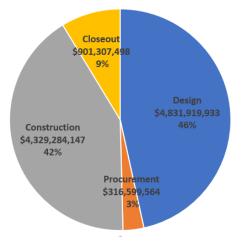
October 28, 2020

A. Project Summary

Across all project stages, Infrastructure has a total of 275 projects which are being advanced with a total value of \$10,379,111,142.

Agency	[Design	Proc	urement	Con	struction	Closeout				
	Projects	\$ Value	Projects	\$ Value	Projects	\$ Value	Projects	\$ Value			
Infrastructure	102	\$4,831,919,933	17	\$316,599,564	113	\$4,329,284,147	43	\$901,307,498			





B. Key Project Updates and Notable Accomplishments

Clifton ShopThis Design/Build long-term flood mitigation project will develop an effectiveC-82004program to protect Staten Island's Clifton Shop and Yard infrastructure and
equipment from flooding that may result from a potential Nor'easter storm. The
plan is to fortify these assets against heavy rainfall and/or storm surges from up to a
Category 2 hurricane coupled with high tides.

Completed:

- Installed track drainage and constructed underground utilities section inside the shop area.
- Steel superstructure, metal deck, track drainage, architectural concrete floodwall, storm retention tanks and hydrant system at West Yard.
- Installation of all roof top HVAC Heating, Ventilation and Air Conditioning System equipment, emergency generator, hazardous material storage building, turntables, rollup doors, 30 ton crane, rail post installation for tracks 3 and 4, catwalks, stairways, exterior and interior masonry for all rooms, degreaser room equipment, north yard Direct Current duct work, Direct Current reactor, fireproofing, HVAC duct work.

Major activities in progress:

 Installation of elevators and elevator machine rooms, exterior metal panels, louvers, utility connections, cables in Electric Distribution Room, fire protection systems, fire alarm, interior room finishes, electrical, plumbing and communication systems.

Project Status

Construction 67% complete. Substantial Completion 9/2021 to be revised. Schedule issues include delays due to contaminated soil remediation, Con Ed issues, COVID 19 delays for material and fabrication, and contractor production delays.

Original Contract Completion: 7/2020 – revised to 12/20* Forecast Completion 9/2021 is expected to slip to December 2021. Budget has not changed since last report. *Three excusable and non-impactable Extension of Time were granted for a total of 100 work days

Three exclusions and non-implectuble excension of three were granted for a total of 100 work days

All issues including Con Ed have been resolved and schedule analysis underway.



Coney IslandThis project fortifies New York City Transit's Coney Island Yard Complex againstYard Floodfuture superstorm water surge events. The Complex is made up of three yardsMitigation(Culver, Coney Island and Stillwell) as well as 26 buildings including the OverhaulC-34836and Maintenance Shop, two Substations and more. The project consists of traction
power, perimeter protection, drainage and communication work.
Project highlights follow:

- The below ground traction power cable system, which is vulnerable to flooding, is being replaced with a cable bridge structure that runs above the trains across approximately 110 tracks, with cable feeds down to each track. The resiliency aspect is if the area ever floods again, only the drop-down cables would need replacement. Completed 47 out of 87 spans.
- The complex will be shielded with two and a half miles of flood wall with nine flood gates. The flood wall height is designed to protect against a SLOSH 2 plus 3 feet flood event. It extends 30 feet into the ground to mitigate underground water seepage as we experienced with Superstorm Sandy. Completed 4,000 out of 12,000 Linear Feet of the wall.
- A new yard drainage system made up of 20,000 Linear Feet of pipe and hundreds of drainage structures is being installed within the three yards.
- Two pumping pits with deployable pumps and an additional east outfall to the creek are being constructed.
- Ancillary work: Emergency Alarm boxes, communications, signals and track work.

Project Status

Construction 40% complete. Substantial Completion 9/2022. Original Project Completion: 9/2022 - Forecast Completion: 12/2022 Original Budget: \$514. 3 M - Current Budget: \$514. 3 M

Minor schedule impacts due to unforeseen conditions (underground Utilities) schedule review underway for potential mitigation.



NYCT 207 St.	This project repairs damage caused by Hurricane Sandy and to prevent a future
Yard	"Sandy" type flooding event to withstand a Category 2 hurricane plus 3 feet
Rehabilitation	(except Ninth Avenue wall which is 500 year + 2 feet). It includes perimeter wall and marine wall construction, installation of portal protection,
Perimeter	replacement of power cables, signals, track, switches, and construction of two
Wall, Portal,	new Relay Buildings.
Signals, Tracks, and Power	Milestones achieved:

- Harlem River Marine Wall: 100% completed with total of 279 pipe piles
 - installed for a total length of 1,535 ft. 215th Street yard perimeter protection wall completed.
 - Flood gates foundation work: 42% complete.
 - Relay Building B: Structural steel erection and underground utility piping completed.
 - Relay Building A: Structural steel erection 90% complete.
 - Track/Power: Removal and replacement of tracks and 3rd Rail power on Tracks 1-13 completed. Replacement of Tracks 18-22 in progress.
 - Concrete Masonry Unit wall installation started.

Project Status

Construction 43% complete. Substantial Completion 11/2023. Original Project Completion: 11/2023 - Forecast Completion: 11/2023 Original Budget: \$635.4M - Forecast Budget: \$635.4M



Building B: CMU Wall installation

Pe W Si an Work 8th Ave Line, IND Division C-34838

SandyThis project will provide flood mitigation by relocating Department ofMitigationEnvironmental Protection owned interceptor sewers and associated regulators
from inside the 207th Street Yard to 215th Street and 10th Avenue. The overflowNYCT 207 St.water from upstream thru manholes during Hurricane Sandy caused damages to
the yard. The management of this project was combined with 207 Street Yard to
achieve contract efficiencies.

C-34869 This project will relocate the sewer interceptor to outside the yard facility, as well as prevent a future "Sandy" type flooding event by sealing the existing manhole covers and installing check valves to the sanitary facilities. Plan is to prevent a future "Sandy" type flooding event by modifying the existing manholes and sanitary facilities.

Milestones achieved:

- Gas service relocation: 50% complete.
- Water main relocation: 80% complete.
- Relocation of telephone company and electrical service: 7% complete.
- Completed installation of steel sleeves and connections for the new pumping station.
- Modification of three manholes inside the Yard.

Project Status

Construction 11% complete. Substantial Completion 2/2024. Original Project Completion: 4/2024 - Forecast Completion 4/2024 Original Budget: \$152.4M – Current Budget \$152.4M

Minor schedule impacts due to COVID regulatory requirements outdoor dining locations conflicting with and construction activity locations were mitigated during construction by having contracting efficiencies combining activities with the 207 Street Yard project.



215th Street: Pile driving operation

Page 5 of 7

Bus RadioContract is to replaUpgrade forradio system for allNYCTConstructing 33W-32366properties owr

Contract is to replace New York City Transit and MTA Bus with a new digital bus radio system for all buses in the NYCT and MTA Bus fleet. Project includes:

- Constructing 35 new radio base station sites throughout the five boroughs on properties owned or leased by the MTA.
- Retrofitting all buses and non-revenue vehicles with new radio equipment.
- Furnishing a new radio control and dispatch system in the new Bus Command Center.

Contract status:

- Staten Island: Commissioned six base stations. Completed the first phase of the radio installation on 273 buses.
- Bronx: Five sites are expected to be completed by 12/31/2020.
- Manhattan, Brooklyn and Queens: Sites to be completed first quarter 2021.

Substantial Completion has slipped six months to June 2021, with the risk of further slippage due to:

- Contractor Parsons poor performance installing equipment on the buses.
 - In September 2020, Parsons changed course to bring the bus installation inhouse and self-perform the work.
 - Parsons has not yet demonstrated the ability to hire and train installers to meet the schedule.
 - Parsons is also struggling to develop the installation manual and parts kit needed for the bus installations to proceed for all bus types in the fleet.
- COVID-19 delayed the replacement of the deteriorated radio tower at the East New York Yard.
 - \circ $\;$ The tower and associated radio base station shelter are now installed.
- Contractor Parsons has submitted an extension of time and compensation request to June 2021. Proposal currently under review.

Project Status

Construction 58% complete. Substantial Completion 6/2021. Original Project Completion: 1/2021 - Forecast Completion 6/2021 Original Budget: \$249.7M – Current Budget \$272.7M*

* \$272.1M includes \$11.5M for new CCM and \$4.9M for new tower at ENY

Mitigation Efforts

Schedule monitored weekly with Parson Transportation Group Executives, expediting reviews and approvals where possible. the project team does not have a high level of confidence in meeting the June completion date.



New Radio Tower at East New York Yard

October 2020 CPOC Independent Engineering Consultant Project Review Summary

A summary of monitored Infrastructure projects reflecting the key points in the following reports:

- NYCT/SIR Clifton Shop
- Harmon Shop Replacement Phase V Stage 2
- 207th Street Yard
- Coney Island Yard Long Term Flood Mitigation
- Morris Park Locomotive Shop
- Mid-Suffolk Yard



NYCT/SIR Clifton Shop

Project Scope:

This project replaces the existing SIR shop that was flooded during superstorm Sandy with a new facility that meets SIR's current and future demand for maintaining rail cars and consolidates SIR office space on its upper levels.

Budget Review:

- □ The current budget of \$211.7M has not changed since award.
- IEC analysis of project costs, contingencies, work in place, pending changes and outstanding risks indicates the project is currently within budget. Projections indicate additional schedule delays will not be supported by the current budget.
- Expenditures for soft costs are in line with construction expenditures.
- Budget has benefitted from several large credit changes that were the result of Agency scope reductions.



NYCT/SIR Clifton Shop

Schedule Review:

Since the April 2020 IEC review, the project has slipped an additional 5 months and now projects Beneficial Use of the shop in May 2021 and Substantial Completion in December 2021.

- The current delay is attributed to COVID-19 workplace restrictions and delays in obtaining permanent power.
- On going disagreement between the agency and the contractor on their schedule submissions continue.
- The IEC projects Beneficial Use of the shop in July 2021 and Substantial Completion in January 2022. This projection includes the ongoing impacts of COVID-19 restrictions, modification of the facility power substation and remaining risks.
 - Delays early in the project resulted in the stacking of activities later in the project. This risk may result in delay due to a loss of efficiency, and increased manpower that may exceed COVID-19 limits for the work site.



MNR – Harmon Shop Replacement Phase V Stage 2

Project Scope:

This project is the final stage of a multi-phase program of capital improvements at MNR's Harmon Shops and Yards. The current phase entails the design and construction of a new running repair and support shop (RRSS) and blowshed.

Budget Review:

- □ The current program budget of \$439.6M has not changed since award.
- IEC analysis of project costs, work in place, contingency draw-down, pending changes and outstanding risks indicates the project EAC is within budget.
- Expenditures for soft costs are ahead of design-build contractor expenditures. This represents early shop relocations completed by other third-party contracts.



MNR – Harmon Shop Replacement Phase V Stage 2 (Cont'd)

Schedule Review:

- A six-month time extension settlement has been executed for Stage 1 schedule impacts to the Stage 2 contract. The original contract completion date of October 2022 has been extended to April 2023.
- In the IEC's opinion, work progress to date supports current schedule projections.

Top Risks:

- Timeliness of Design Builder Submittal Reviews for shop drawings and commissioning.
- Coordination of critical force account (F/A) work with third party work.
 - COVID priorities are impacting F/A availability for MNR capital construction needs. Critical F/A work on Stage 2 includes track and traction power.



207th Street Yard

Project Scope:

The work to be performed under this Contract consists of flood protection for the 207th Street Yard by the construction of a Sea Wall, a Flood Wall along 215th Street, wall repairs on 9th and 10th Aves. and Portals. The flood protection also includes the upgrades to the track, electrical and signal systems as well as the construction of two new signal buildings and the relocation of yard crew quarters.

Budget:

Based on the IEC's review of the project's budget, contingency, work in place, soft costs, pending changes and risks, the IEC concurs with the agency's Estimate at Completion of \$635.4M which equals the project budget.

Schedule:

- The project has advanced a new G.O. phasing plan and change order approvals. The contractor schedule has been re-baselined to reflect the revised approach and changes.
- The IEC performed an analysis of the contractor's re-baselined schedule, which, in addition to the G.O. phasing plan and change orders, reflects progress through September 2020. The IEC believes that this revised approach will allow the project to meet the substantial completion date of November 2023, provided that the signal equipment delivery, installation and testing remain on track to complete on time.

207th Street Yard (Cont'd)

Risk:

Due to extensive scope changes and IEC recommendation, the agency refreshed the original risk assessment. The latest assessment considers risks such as: Siemens request to prioritize work, coordination issues with other on-going projects; new site work plan; and a revised track and signal work and G.O. phasing plan.

Mitigation:

In order to maintain substantial completion in November 2023, the project has agreed to Siemens' proposal to resequencing the work and G.O. phasing plan. The IEC views this mitigation favorably.

Observation:

Recent management changes has proven an effective measure in resolving project issues.



Coney Island Yard Long Term Flood Mitigation

Project Scope:

The main purpose of the project is to mitigate flooding experienced in past storms. The Contractor is building a flood wall with flood gates to enclose the yard to defend against storm surges and improve the yard drainage. In addition, a cable bridge is being constructed to create a raised platform for the Traction Power System and the Communication System.

Budget:

Based on the IEC's review of the project budget, contingency, work in place, soft costs and risks, the IEC concurs with the agency's Estimate at Completion of \$514.3M, which equals the project budget.

Schedule:

- IEC analysis of the August 2020 contractor's schedule indicates the project completion date is December 2022, a three-month delay since April 2020 IEC review. The contractor encountered underground obstructions which is delaying the Cable Bridge installation. The agency believes recovery of this delay is possible and is negotiating with the contractor.
- The contractor's schedule delineates the required cable bridge activities so that the fabricator can continuously progress the work in the event of encountering unforeseen field conditions.



The IEC agrees with the agency that these mitigation measures should result in the project meeting the Substantial Completion date of September 2022 providing testing activities remain on time.

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Coney Island Yard Long Term Flood Mitigation (Cont'd)

Top risk and mitigations:

- Risk Contractor may encounter unknown underground utilities and obstructions.
 - Mitigation Contractor has performed underground utility surveys, used ground penetrating radar, increased the number of test pits and excavated the first five feet by hand.
- Risk Tight clearances create constructability challenges for the Cable Bridge which may increase cost & apply schedule pressure.
 - Mitigation Contractor has spent several months verifying clearances and planning for the cable bridge installation by coordinating with the yardmaster and operations planning.
- Risk Planned track outages may not occur when needed or take longer than anticipated.
 - Mitigation CM/CCM and the contractor have worked with operations and produced a revised outage schedule. Weekly communications take place to coordinate the outages.



Morris Park Locomotive Shop

Project Scope:

The scope of the Morris Park Locomotive Shop project is to construct a new, modern 21st Century locomotive maintenance facility for the railroad's fleet of diesel and dual-mode diesel-electric locomotives, as well as work train diesel locomotives. The new building will maximize yard functionality and worker productivity.

Budget:

Based on the IEC's review of the project's budget, contingency, work in place, soft costs and risks, the IEC believes the project budget will be overrun by approximately \$1M due to cost overruns in force account and third-party contingency.

Schedule:

- Design delays, agency approvals, testing and commissioning of fire pump and alarm system as well as power are adversely affecting the substantial completion, which is currently October 2020, a five month slip since April 2020 IEC review.
- The IEC is concerned that this date may slip due to the following risks:
 - Completion of the testing and commissioning for the fire alarm and pump systems.
 - Con Edison permanent power supply for the new shop.
 - Operations will function out of the existing facility and take beneficial use after fourth quarter 2020.

Morris Park Locomotive Shop (Cont'd)

Observation:

The IEC finds the installation and final commissioning of the fire alarm and pump systems is critical and scheduled for completion in early October 2020 however, it is unlikely the testing and commissioning will be complete by the end of this month.

Recommendation:

The IEC suggests using lessons learned from Mid-Suffolk Yard fire alarm system testing and commissioning on this project.



Mid-Suffolk Yard

Project Scope:

Construction of a new electric train storage yard and new employee facility, south and adjacent to the existing train storage. The base scope for the new yard includes eleven new tracks as well as a lead track with interlocked signals, switches & crossover. This will increase commuter railcar storage and provide efficiencies in workforce operations.

Budget:

- Based on the IEC's review of the project's budget, contingency, field work, soft costs, pending changes and risks, the IEC notes that the contingency is likely to be consumed.
 - A risk existed that the PSE&G work would exceed budget however based on current billings and work completed, the IEC agrees the project EAC of \$136M will remain intact.

Schedule:

- The project team is performing a time impact analysis of the contractor's CPM schedule that shows a 7-month delay to the original Substantial Completion of February 2020.
- The required 60-day burn in period for the DC substation has not commenced. In the IEC's opinion, this will result in a further delay from October to November 2020.

Risk:

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- The top project risk is the commissioning of the DC traction power system.
 - Finalization of a work-around agreement is in progress.

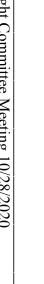
Mid-Suffolk Yard (Cont'd)

Observation:

- The IEC agrees with the project in finding the completion and final commissioning of the DC substation system is critical to maintaining schedule and is essential to providing a functional yard.
- The project team has developed a successful risk mitigation plan including connecting a portion of the old yard to the new substation allowing the burn-in period to commence.

Recommendation:

The agency should require the contractor to perform the full 60-day substation burn as stated in the contract.



Joint MNR/LIRR Committee & CPOC Monthly PTC Project Update



VITA)

LIRR/MNR Overall PTC Project Status

Schedule

Both LIRR and MNR remain on target to implement PTC across their respective territories by December 31, 2020.

MNR has 100% of their 244.3 route miles in Extended Revenue Service Demonstration (ERSD).

LIRR has 96% of their 305 route miles in ERSD.

Budget

\$1.159B Current Budget

2



LIRR PTC ERSD Timeline and Look-ahead

September 2020

- ✓ HMAC (over-the-air security) deployment completed
- ✓ Removal of Office split completed

October 2020

- Jamaica Mile Post 8-11 (Metropolitan interlocking to West of Hillside)
- Delivery of System Software Baseline 3.9 (Previously September as reported in May CPOC)

November 2020

- Harold Mile Post 0 to 5 (previously September as reported in May CPOC)
- Conditional approval of Safety Plan
- Interoperability with Amtrak with FRA-approved mitigation for compliance.

After PTC Deadline

- Two-year RAMS (Reliability, Availability, Maintainability, Safety) period in 2021-2022
- Full interoperability with Amtrak (with Amtrak's updated on-board software)
- Updates to system software to make operational improvements and correct variances



3

LIRR Project Update

ERSD

• Achieved ERSD on 96% of LIRR's 305 route miles with the exception of Jamaica and Harold.

Field Installation & Testing

- Jamaica (MP 8-11) functional field testing in progress; ERSD on schedule for October.
- Harold (MP 0-5) transponder and WIU designs updated and being installed and tested in the field; functional field testing to start in mid-October; ERSD on schedule for November.
- Completed HMAC (over-the-air security) deployment on LIRR Territory in September.
 - Agreement with Amtrak and NJT to exchange HMAC keys in mid-October for interoperability.
- Completed the Office split (which was implemented to conduct ERSD and testing activities in parallel) in September.

Software Testing (3.9 Release)

- Integrated System Factory Acceptance Testing (FAT) extended to correct on-board and office variances.
- Safety review/approvals in late October for field deployment to support Jamaica ERSD.



LIRR Project Update (continued)

Safety Plan

- FRA provided all comments to LIRR Safety Plan at the end of September.
- Weekly meetings with FRA to address all comments and update Safety Plan in real-time.
- Conditional approval of Safety Plan anticipated in November.

LIRR interoperability with Amtrak

- Wayside modifications implemented in the field to support Amtrak's back-to-back (b2b) mitigation for deadline compliance.
- LIRR trains are approved to operate on Amtrak territory; M9 fleet will be qualified on Amtrak as part of Harold ERSD.

Amtrak interoperability with LIRR

• Siemens on target to provide an OBC software release to Amtrak/Burns for b2b testing in May 2021.

ATA

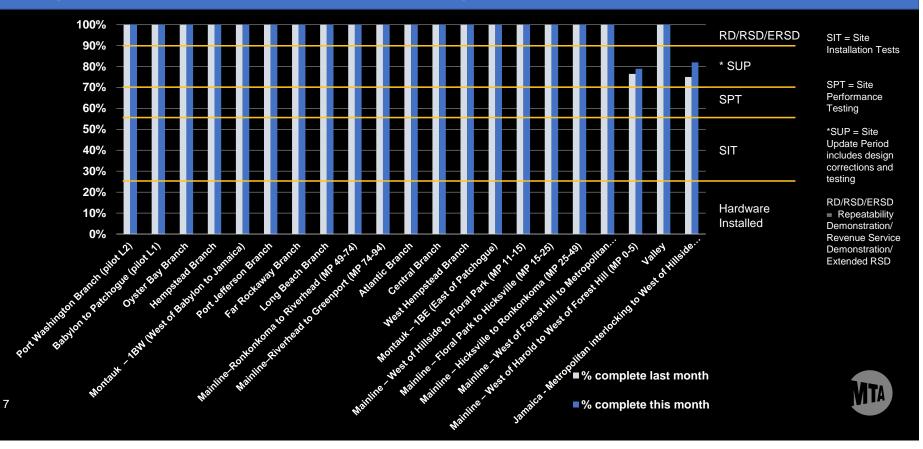
- Joint Amtrak/LIRR White Paper for b2b mitigation approved by FRA for deadline.
- Qualification of Amtrak trains to operate on LIRR territory in November as part of Harold ERSD

LIRR Working Schedule and Sequence

System Integrator's Software release plan																																	
ntegrated System Baseline release				3.6	3.	5. 3			3.	.7				3.8				3.9															
IRR Field Testing	NI					_																											
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lamaica - Metropolitan interlocking to West of Hillside (MP 8-11)						_	_	SIT													_				РТ	C Oper	ration	15				_	
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6

LIRR Segment RSD Readiness (Previous vs Current Month)



Key Milestones and Issues (LIRR & MNR)

Status	Activity	Issues
Green (Current) Green (Previous)	Delivery and implementation of System Software for STS-STS safety server interface for Interoperability Baseline 3.9	 Issues: Timely delivery of System Software Release 3.9 for the STS-STS safety server interface for FRA compliance and interoperability with Amtrak. Monthly Update: All SI variances related to the STS-STS interface were corrected in new System Baseline 3.9 planned for late October delivery. Regression testing of the interface is in progress in Amtrak's lab. Physical connectivity of the interfaces are being tested in the field on both Railroads. STS-STS roll-out on LIRR/MNR in November pending Amtrak readiness.
 Significant impact to Project Schedule and ability to meet PTC deadline. Impact to Project Schedule or interim project milestone and meet PTC deadline. No Near Term Impact to Project Schedule and on target to meet PTC deadline. 	Date Needed November 2020	 Changes to MTA's design for the safety server interface was modified to align with an updated specification from Amtrak in early 2018. Mitigations: The Railroads have an operational workaround for FRA review/approval should interface fail to be operational at end of 2020. Potential Impacts: MTA will need to implement an operational mitigation if interface is not available at the end of the year.

8

MNR Project Update

Segment in full PTC Functionality:

Total route miles in full PTC – 244.3 miles (100%)

- Hudson Line (GCT CP75) 74.8 miles
- Harlem Line (CP106 CP182) 76.9 miles
- New Haven Line (CP212 CP274) 61 miles
- Danbury Branch 24.2 miles
- New Canaan Branch 6.3 miles

PTC Implementation Summary:

- All trains for Hudson & Harlem Lines and Danbury Branch are operating with full PTC Functionality.
- Over 132,000 Revenue Trains ran in full PTC mode from August 2019 Sept 2020
- Waterbury Branch is currently operating under PTC Main Line Track Exclusion Addendum
- Amtrak passenger trains (Rev10) are interoperable on the Hudson and New Haven Lines
- CSX and P&W freights (Rev10) are interoperable on the Hudson & New Haven Lines and Danbury Branch

MNR Project Update (continued)

Field Installation & Testing

- Commenced commissioning of Over the Air Security (HMAC) on Wayside and Fleets
 - Completed activation for all MNR Trains and Wayside except M8.
 - Amtrak and Freight train activations are expected by the end of October 2020
- Commenced Onboard OBC Software Update for release 5.2.17
- Completed CP 8 updates and testing for CSX Oak Point Link
- CSX Rev 11 OBC Testing was performed for deployment and operation on MNR
- Continue to mitigate technical and operational issues

Amtrak Boundary Installation & Commissioning

- Poughkeepsie Completed and commissioned December 5th 2019
- Spuyten Duyvil Completed and commissioned May 28th 2020
- New Rochelle Completed and commissioned Sept 12th 2020
- New Haven Pending Amtrak Installation readiness, commissioning scheduled for end of Oct 2020
- STS-STS Interface Pending Amtrak Readiness, commissioning scheduled for Nov 2020

10 MNR Submitted its Safety Plan to the FRA on May 12th 2020.

• Discussions with the FRA ongoing to update the documents per applicable LIRR comments



MNR M8 Project Update

Current Project Status

- Safety Certification of ATC Software D1/D2, complement to PTC OBC software September 30, 2020
- Alstom field Testing for OBC Software Release Candidate 1 (RC1) completed September 25, 2020
- Bombardier Wayside integration Testing of OBC Software RC1 completed on Oct 9, 2020
- OBC Software RC2 was released and field tested for Non-Vital Interfaces the week of Oct 13, 2020
- Continued replacement of upgraded ATC/ACSES hardware on M8 fleet, 49 out of 125 required completed.
- Gap Analysis Mitigation and Interoperability efforts continue based on field testing performed by SI

Upcoming Milestones

- Alstom field Testing of Release Candidate 2 (RC2) scheduled for the week of October 19, 2020
- Bombardier Wayside Integration field testing of RC2 scheduled for the week of October 26, 2020
- Continued replacement of upgraded ATC/ACSES hardware on M8 fleet
- M8 Safety Certification expected in November 2020 (Previously Sept 2020)



11

MNR Port Jervis and Pascack Valley Line Update

Port Jervis Line

Current Project Status

- MNR commissioned the Cab Signaling with last segment completed in March 2020
- MNR completed PTC Wayside (Transponder, WIU and Radio Case) installations
- NJT completed PTC Office and Onboard installations
- Transponder and WIU configuration and installation testing was completed
- Wayside Communications configuration and testing is ongoing
- Functional testing commenced between CP OV and Harriman

Upcoming Milestones

With support from NJT and its Systems Integrator the following activities are planned,

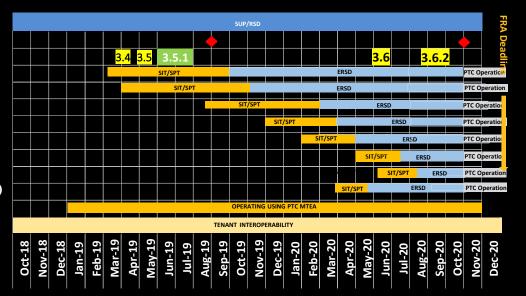
- Communications coverage testing to commence in Oct 2020
- The reconfiguration and testing of about 100 Transponders is expected late Oct 2020
- Onboard, Office and Functional Qualification testing completion expected by Nov 2020
- ERSD on Port Jervis Line is scheduled by Dec 2020

Pascack Valley Line

Entered ERSD in Sept 2020

MNR Schedule and Sequence

Pilot Line - Hudson Line (CP25 - CP34) PTCSP- Submission/Approval to FRA System Integrated Baseline Release Danbury Branch Hudson Line (CP 10 - CP 75) Harlem Line (CP 113 - CP 182) GCT Boundaries (CP 1 - CP 8/112/212) New Canaan Branch New Haven Line (CP255 - CP274) New Haven Line (CP 230 - CP 255) New Haven Line (CP 212 - CP230) Waterbury Branch Tenant Interoperability

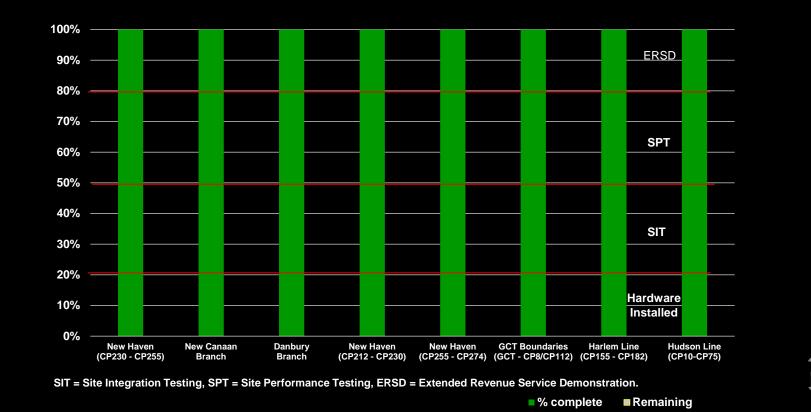


/TA)

SIT - Site Installation Testing/SUP -Site Update Period/RSD - Revenue Service Demonstration/SPT – Site Performance Test ERSD - Extended Revenue Service Demonstration

Waterbury Branch – Operating under Main Line Track Exclusion Addendum (MTEA). Installation of Signal System ongoing

MNR Segment ERSD Readiness



ATA

Key Milestones and Issues (MNR Only)

Status	Activity	Issues
Yellow (Current)	Integration for the M8 OBC into the MNR Wayside	 Issues: Complete M8 Fleet Hardware and Software Upgrade for full PTC Operability Complete Gap analysis, design and implement mitigating measures Complete M8 OBC Qualification and Integration Testing in MNR / BT Wayside Environment
Yellow (Previous)		 Monthly Update: Safety Certification of ATC Software D1/D2, complement to PTC OBC software – September 30, 2020 Delivery of Release Candidate 1, RC 1, OBC Software completed on September 21, 2020 Field Testing Complete for OBC – SW RC1 – Completed September 25, 2020 Bombardier Wayside integration of OBC SW RC1 in progress Continued replacement of upgraded ATC/ACSES hardware on M8 fleet Gap Analysis – Mitigation and Interoperability efforts continue based on field testing performed by SI
 Significant impact to Project Schedule and Red ability to meet PTC deadline. 	Date Needed October 2020	 Drivers: Continued production schedule adherence for upgraded ATC/ACSES Mechanisms for replacement Complete SLR Review/Update, SI M8 SPT test Procedure, Gap Analysis, Wayside Engineering Testing Complete MNR M8 integration engineering testing using M8 OBC RC2 software
Impact to Project Schedule or interim project milestone and Yellow meet PTC deadline.		 Mitigations: Complete design for mitigations defined in the Gap analysis and validate through field testing Perform M8 OBC integration/engineering testing to qualify/verify all gaps and define mitigation measures
No Near Term Impact to Project Schedule and on target to meet PTC deadline.		Potential Impacts: Potential risk of not completing entire M8 fleet with both hardware and software PTC upgrades

MNR PTC ERSD Timeline

May 2020

- ✓ New Haven Line: (CP212) (CP230) 18 miles
- Resubmitted PTC Safety Plan

June - August 2020

- ✓ New Haven Line: (CP255 CP274) 19 miles
- ✓ New Haven Line: (CP230 CP255) 25 miles

Sept – Dec 2020

- ✓ New Rochelle Line Boundary with Amtrak
- ✓ Pascack Valley ERSD
- New Haven Line Boundary with Amtrak (Previously September)
- HMAC Over the Air Security Implementation
- STS STS Amtrak Boundary Interface (Previously September)
- Port Jervis Line ERSD

After PTC Deadline

- Two-year RAMS (Reliability, Availability, Maintainability, Safety) period in 2021-2022
- Updates to system software to make operational improvements and correct variances
- PTC for Waterbury Branch and New Haven Signal Upgrades

October 2020 CPOC Independent Engineering Consultant Project Review

Positive Train Control



IEC Conclusion

Both LIRR and MNR made good progress to achieve PTC Compliance by December 2020, including extending revenue service demonstrations to various branches and line segments and advancing interoperability with Amtrak. Further, the Railroads have been successful in mitigating identified risks and implementing operational workarounds to address technical issues. However, achieving integration of the M8 fleet in PTC operation remains a risk for MNR (Page 6).



Budget Review

- □ The current budget and EAC is \$1,159M.
- Additional funds (\$41M for LIRR and \$32M for MNR) to support project needs until substantial completion (December 2022) are included in the current budget.
 - Based on our review of change orders, burn rate and the amount of remaining work, the IEC EAC forecast is \$1,172M.



Schedule Review

- Both LIRR and MNR have been successful in progressing E-RSD on various branches and line segments with minimum impact from COVID-19:
 - MNR has 100% of its territory in E-RSD
 - □ LIRR has 96% of its territory in E-RSD.
 - Jamaica and Harold are on the critical path with E-RSD scheduled for October and November respectively.
- MNR is progressing plan to integrate M8 fleet into PTC operation.
 - Testing of the M8 Alstom software has uncovered a number of variances that necessitate a new software version scheduled for testing on October 26
 - MNR plans to address variances using operational workaround
 - Safety certification of the M8 software is now delayed to late November.
- R/Rs are working closely with Amtrak to achieve interoperability:
 - Encryption for secure radio communication is currently being deployed,
 - Interim solution for Harold will be implemented in November,

Software to achieve STS-STS interoperability will be deployed in November.

MTA Independent Engineering Consultant

Master Page #

IEC Observations

- The project team and the SI have taken actions to mitigate the risks identified by the IEC in previous reports, including:
 - Improving software development and testing processes,
 - Working closely with Amtrak to comply with interoperability requirements,
 - Developing and implementing a plan to integrate the M8 Fleet into PTC operation,
 - Establishing, implementing and monitoring a plan to resolve Non-Conformance Report issues that are needed for compliance.
- Extensive work is required post compliance to achieve Substantial Completion by December 2022, including:
 - Achieve full interoperability with Amtrak at Harold,
 - Software development to address operational issues,
 - Addressing remaining software variances,
 - Maintenance, training and asset management activities.

Project Risks

- While good progress was made to achieve compliance by December 2020, the project float has been reduced to one month. As indicated on the schedule slide, a number of critical activities are now scheduled for November.
- The delivery and testing of a fully functioning Alstom software has been delayed by two months and is now scheduled for completion in late October. Safety certification is scheduled for late November. Any further delay in concluding the testing and safety certification of the Alstom software could impact the schedule to integrate the M8 fleet into PTC operation.



MTA Capital Program Commitments & Completions

through September 30, 2020





Capital Projects – Major Commitments – September 2020	Year-to-Date Major Commitments
In 2020, agencies have a goal of \$13.5 billion in overall commitments. 51 major commitments are included; 29 for NYCT, eleven for LIRR, four for MNR, one for B&T, four for Network Expansion, and two for MTA Bus.	
The MTA's Chairman Pat Foye announced at the March 25th Board meeting that capital work commitments will be considered on an exception basis. This action has impacted commitments since then. As a result, the MTA's \$13.5 billion 2020 commitment plan is under review.	
Through September, agencies have committed \$3.9 billion versus a \$9.2 billion YTD goal. The shortfall is mainly due to slips of twenty-three major commitments pursuant to the moratorium on new commitments announced by the MTA Chairman. The twenty-three major slips are explained on the following pages.	Change from Count Percent Prior Month GREEN =Commitments made/forecast within Goal 7 18% -
Since the last report to the MTA Board in September 2020, the year end 2020 forecast has slipped from 75% to 51%, which reflects the anticipated movement of \$6.1 billion of major commitments into 2021.	YELLOW = Commitments delayed beyond Goal (already achieved) 8 21% ↑ 1 RED = Commitments delayed beyond Goal (not yet achieved) 23 61% ↑ 7 38 100% ↑ 8
Budget Analysis	Year-to-Date Agency Breakdown
2020 Annual Goal \$13,497 (\$ in millions)	
2020 Forecast 51% of Annual Goal Forecast Left to commit 43% (\$2,945)	2020 Goals Prior month variance GREEN YELLOW RED New York City Transit
2020 Forecast 51% of Annual Goal	GREEN YELLOW RED New York City Transit +6 RED 4 3 15 +6 RED Long Island Rail Road +2 RED Metro-North Railroad +2 RED 2 1
2020 Forecast 51% of Annual Goal Forecast Left to commit 43% (\$2,945)	GREEN YELLOW RED New York City Transit +6 RED 4 3 15 +6 RED Long Island Rail Road +2 RED Metro-North Railroad +2 RED Metro-North Railroad Bridges and Tunnels Capital Construction Company
2020 Forecast 51% of Annual Goal Forecast Left to commit 43% (\$2,945)	GREENYELLOWREDNew York City Transit+6 RED4315431543154315431522542259425999999999999999999999999

roject	Commitment	Goal	Forecast	Project	Commitment	Goal	Forecas
3 All-Agency Red Commitment	ts (8 New Items)			NYCT			
IYCT	· · · · ·			Passenger Stations			
Passenger Stations				ADA: Wave A1 Bundle (New Item)	Construction Award	Sep-20	Jul-21
	Construction Award	Mar-20	Jul-21	-		\$391.7	\$235.4
		\$62.0	\$61.2	The award is delayed due to the financial	•		•
The award is delayed due to the financial impact decrease reflects favorable bids.	ct on the MTA as a result	of the COVID-19	pandemic. Cost	Cost decrease reflects reduced number (see below) and latest estimates.	of stations now to be awarded	l under ADA: 8 S	Stations (Pkg
Replace 12 Escalators	Construction Award	May-20	Jul-21	ADA: Wave A2 Bundle (New Item)	Construction Award	Sep-20	Jul-21
		\$111.9	\$110.9			\$788.8	\$402.1
The award is delayed due to the financial impact decrease reflects latest estimates. ADA and Station Improvements:	ct on the MTA as a result	of the COVID-19	pandemic. Cost	The award is delayed due to the financial Cost decrease reflects reduced number - (see below) and latest estimates.			
Westchester Square / PEL	Construction Award	\$90.0	\$94.4	ADA: Wave A3 Bundle (New Item)	Construction Award	Sep-20	Jul-21
The award is delayed due to necessary coordir	action with other projects		• -		Construction / Mara	\$592.3	\$444.7
scope.	nation with other projects.	Cost increase re		The award is delayed due to the financial	limnact on the MTA as a resul		
	<u> </u>		N. 01	 Cost decrease reflects reduced number 			
Overcoaling. If bildges & Last 100	Construction Award	Aug-20	Nov-21	(see below) and latest estimates.			
Street Flyover / Dyre Av		\$132.5	\$143.7	ADA: 8 Stations (Pkg A) (New Item)	Oranata atian Arrand	C == 00	Dec-20
The award is delayed due to the financial impact	ct on the MIA as a result	of the COVID-19 i	nandomic (`ost	ADA: 6 Stations (PKG A) (New Item)	Construction Award	Sep-20	
, , , , , , , , , , , , , , , , , , , ,						•	
increase reflects latest estimates and additiona						\$0.0	\$582.0
increase reflects latest estimates and additiona	al scope. Construction Award	Jun-20	Jul-21	Eight (8) ADA stations from Wave A bund	dles are now packaged to be a	\$0.0	\$582.0
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various	Construction Award	Jun-20 \$65.4	Jul-21 \$66.8		dles are now packaged to be a	\$0.0	\$582.0
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact	Construction Award	Jun-20 \$65.4	Jul-21 \$66.8	Eight (8) ADA stations from Wave A bund (Pkg A) bundle.		\$0.0 \$warded separat	\$582.0 tely in a new
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various	Construction Award	Jun-20 \$65.4	Jul-21 \$66.8	Eight (8) ADA stations from Wave A bund (Pkg A) bundle.	dles are now packaged to be a	\$0.0	\$582.0
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impac increase reflects latest estimates and additional	Construction Award ct on the MTA as a result al scope.	Jun-20 \$65.4 of the COVID-19	Jul-21 \$66.8 pandemic. Cost	Eight (8) ADA stations from Wave A bund (Pkg A) bundle.		\$0.0 awarded separat	\$582.0 tely in a new Feb-21
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional	Construction Award	Jun-20 \$65.4 of the COVID-19 Jul-20	Jul-21 \$66.8 pandemic. Cost Mar-21	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item)	Construction Award	\$0.0 awarded separat Sep-20 \$239.2	\$582.0 tely in a new Feb-21 \$313.2
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle	Construction Award ct on the MTA as a result al scope. Construction Award	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0	Eight (8) ADA stations from Wave A bund (Pkg A) bundle.	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID-	\$582.0 kely in a new Feb-21 \$313.2 19 pandemic
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope.	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects.	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase re	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID-	\$582.0 kely in a new Feb-21 \$313.2
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope.	Construction Award ct on the MTA as a result al scope. Construction Award	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase re Sep-20	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional Jul-21	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards	Construction Award I impact on the MTA as a resul and market conditions, and th	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co	\$582.0 Feb-21 \$313.2 19 pandemii burt Square
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope. Flushing (ADA/ Renewals/	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects.	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase re	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards Rail Car Acceptance and Testing	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co Jul-20	\$582.0 Feb-21 \$313.2 19 pandemin purt Square Apr-21
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope.	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects.	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase re Sep-20	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional Jul-21	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards Rail Car Acceptance and Testing Facility, Brooklyn	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co Jul-20 \$78.9	\$582.0 Rely in a new Feb-21 \$313.2 19 pandemic burt Square
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope. Flushing (ADA/ Renewals/	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects. Construction Award	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase ref Sep-20 \$520.7	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional Jul-21 \$605.0	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards Rail Car Acceptance and Testing	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co Jul-20 \$78.9	\$582.0 Feb-21 \$313.2 19 pandemic purt Square Apr-21
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope. Flushing (ADA/ Renewals/ Components) Bundle (New Item) The award is delayed due to the financial impact increase reflects additional scope.	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects. Construction Award	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase ref Sep-20 \$520.7	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional Jul-21 \$605.0	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards Rail Car Acceptance and Testing Facility, Brooklyn The award is delayed due to unresolved a	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co Jul-20 \$78.9	\$582.0 Feb-21 \$313.2 19 pandemic purt Square Apr-21
increase reflects latest estimates and additional Replace 8 Traction Elevators / Various The award is delayed due to the financial impact increase reflects latest estimates and additional ADA: 14 St Complex Bundle The award is delayed due to necessary coordin scope. Flushing (ADA/ Renewals/ Components) Bundle (New Item) The award is delayed due to the financial impact increase reflects additional scope.	Construction Award ct on the MTA as a result al scope. Construction Award nation with other projects. Construction Award ct on the MTA as a result	Jun-20 \$65.4 of the COVID-19 Jul-20 \$231.5 Cost increase re Sep-20 \$520.7 of the COVID-19	Jul-21 \$66.8 pandemic. Cost Mar-21 \$374.0 flects additional Jul-21 \$605.0 pandemic. Cost	Eight (8) ADA stations from Wave A bund (Pkg A) bundle. ADA: Woodhaven and Jamaica Renewals (New Item) The award is delayed due to the financial Cost increase reflects project complexity ADA project to the bundle. Shops and Yards Rail Car Acceptance and Testing Facility, Brooklyn The award is delayed due to unresolved a Rolling Stock	Construction Award	\$0.0 awarded separat Sep-20 \$239.2 It of the COVID- ne addition of Co Jul-20 \$78.9 es.	\$582.0 Feb-2 ⁻ \$313.2 19 pandemi purt Square Apr-21 \$78.9

	Commitment	Goal	Forecast	Project	Commitment	Goal	Forecast
3 All-Agency Red Commit	ments (continued)		MTA Bus			
IRR				Bus Company Projects			
PSNY				Depot Rehab - College Point	Construction Award	Mar-20	Oct-20
PNSY 33rd St Corridor- Phase 1A	Construction Award	Jun-20	Nov-20	=		\$9.5	\$9.5
		\$24.0	\$24.0	The award is delayed due to the financial in	mpact on the MTA as a result	of the COVID-19	pandemic.
This award is the balance of Phase I an Phase II award.	d II support costs. The awa	rd is delayed to	reflect timing of				
PNSY 33rd St Corridor- Phase II	Construction Award	Jun-20	Nov-20	Network Expansion			
		\$380.0	\$380.0	East Side Access			
The award is delayed due to extended	procurement period to fina	ize cost negotia	ations.	Rolling Stock Procurement M-9A Cars	Construction Award	Jun-20	Mar-21
,		U				\$367.0	\$367.0
Rolling Stock				The request for proposals was modified to negotiations have extended the procurement		a result the asso	ciated
M-9 Rolling Stock Procurement - 54-	Construction Award	Jun-20	Dec-20				
Car (Option)		\$243.0	\$243.0				
The LIRR continues to negotiate with th option.	ie vendor. Board approval i		ercise this	_			
Work Locomotives (New Item)	Construction Award	Sep-20	Dec-20				
		\$35.2	\$32.2				
The award was delayed due to a review General. LIRR Legal notified the project	t team that MTA OIG closed	d their investigat	tion without				
a 1 1							
December 2020.				_			
December 2020. <u>Power</u> Substation Repl Package II-	Construction Award	Sep-20	Dec-20	-			
Substation Repl Package II- 3P Construction (New Item)		\$18.0	\$18.0	-			
December 2020. Power Substation Repl Package II- 3P Construction (New Item) The award is delayed due to the financ		\$18.0	\$18.0	-			
December 2020. Power Substation Repl Package II- 3P Construction (New Item) The award is delayed due to the financ pandemic.		\$18.0	\$18.0	-			
December 2020. <u>Power</u> <u>Substation Repl Package II-</u> <u>3P Construction (New Item)</u> The award is delayed due to the financ pandemic.		\$18.0	\$18.0	-			
December 2020. Power Substation Repl Package II- 3P Construction (New Item) The award is delayed due to the financ pandemic. NR Stations		\$18.0	\$18.0	-			
December 2020. Power Substation Repl Package II- 3P Construction (New Item) The award is delayed due to the financ pandemic. INR	ial impact on the MTA as a r	\$18.0 result of the CO	\$18.0 VID- 19	-			

Project	Commitment	Goal	Actual	Project	Commitment	Goal	Actual
3 All-Agency Yellow Comm	itments (1 New Item))					
NYCT				LIRR			
ine Structures				PSNY			
Eastern Parkway (Line Structures)	Construction Award	Apr-20	Jun-20(A)	PNSY 33rd St Corridor-Phase 1A	Construction Award	Mar-20	May-20(A
		\$135.6	\$77.1			\$24.0	\$24.0
The original award was delayed due to the pandemic. Completion date was advance reflects favorable bids.	•			This award is the first half of Phase I su to September to reflect timing of Phase		se I and II support	costs is delay
Rolling Stock				PNSY 33rd St Corridor-Phase 1B	Construction Award	Mar-20	Jul-20(A)
Purchase 25 Hybrid Locomotives	Construction Award	Apr-20	Aug-20(A)			\$44.4	\$42.5
		\$225.3	\$258.0	A Memorandum of Understanding (MO	I) was executed with NYS for its		
The award was delayed due to additiona reflects final negotiated bid price.	I technical review of alternate ba	attery proposals. (,		
Passenger Stations				MNR			
ADA: Tremont & 149 Street - Grand	Construction Award	Jun-20	Aug-20(A)	Track and Structures			
Concourse Complex		\$161.8	\$160.4	Harlem River Lift Bridge	Construction Award	Mar-20	Aug-20(A
The award was delayed due to the finan	cial impact on the MTA as a resu			SuperStructure/Pier Repair		\$15.0	\$15.0
				Harlem River Fender	Construction Award	Mar-20 \$6.0	Aug-20(/ \$6.0
				The award was delayed due to the finan Network Expansion East Side Access	icial inipact on the wirk as a resi		i a pandernic.
				Harold Interlocking Catenary (New	Construction Award	Jun-20	Sep-20(/
				Item)		\$63.9	\$90.4



Capital Projects – Major Completions – September 2020	Year-to-Date Major Completions
In 2020, agencies have a goal of \$5.4 billion in overall completions. 40 major completions are included, including 19 for NYCT, eight for the LIRR, seven for MNR, four for B&T, one for Network Expansion, and one for MTA PD.	
Through September, agencies have completed \$1.5 billion versus a \$2.2 billion YTD goal. The shortfall is primarily due to slips of twelve major completions explained on the following page.	
Although the pace of work slowed for some projects already under construction, the MTA still anticipates meeting 94% of its overall completions goal in 2020. This relies on achieving \$2.9 billion of completions in the 4 th quarter 2020.	GREEN =Completions made/forecast within Goal Count Percent Prior Month 9 36% ↑ 1 YELLOW = Completions delayed beyond Goal (already achieved) 4 16% ↑ 2 RED = Completions delayed beyond Goal (not yet achieved) 12 48% -
Budget Analysis	²⁵ 100% ↑3 Year-to-Date Agency Breakdown
2020 Annual Goal \$5,390 (\$ in millions)	2020 Goals Prior month variance
2020 Forecast 94% of Annual Goal	GREEN YELLOW RED
Forecast left to complete 71% (\$3,605)	Sew York City Transit 5 3 4 +1 YELLOW -1 RED
	Long Island Rail Road
	3 3 +1 GREEN Metro-North Railroad
YTD Actual \$33 \$1,481	4 +2 RED Bridges and Tunnels +2 RED
	1 1 +1 YELLOW -1 RED
YTD Goal \$334 \$2.241	Capital Construction Company
YTD Goal \$334 \$2,241	MTA Bus Company
\$0 \$500 \$1,000 \$1,500 \$2,000 \$2,500 \$3,000	MTA Police Department
\$0 \$500 \$1,000 \$1,500 \$2,000 \$2,500 \$3,000	1
Total Rolling Stock	

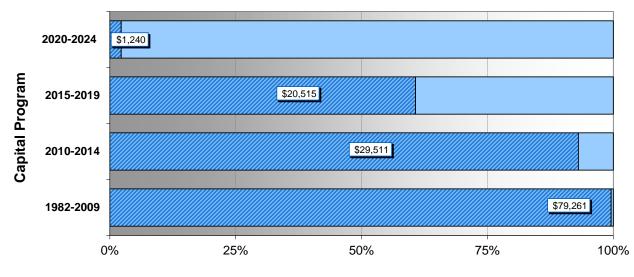
Project	Completion	Goal	Forecast	Project	Completion	Goal	Forecast
12 All-Agency Red Completion	ns			LIRR Shops and Yards			
H <u>urricane Sandy</u> Sandy Mitigation: 14 Fan Plants, LT - 4 Locations A request for Extension of Time is under delays related to the COVID-19 pandemi	,	May-20 \$34.1 due to fabricatio	Nov-20 \$34.1 In and delivery	Diesel Locomotive Shop Improvements Project completion delayed due to the de generator as well as delays related to the	5	May-20 \$89.8 diesel fire pump and	Oct-20 \$94.4 emergency
Passenger Stations	0			MNR			
ADA: Chambers Street / Nassau Loop Project completion delayed due to the CC estimates.	Construction	Aug-20 \$43.6 t decrease reflect	Oct-20 \$43.2 cts latest	Hurricane Sandy Power Infrastructure Restoration - Substations	Construction	Jun-20 \$43.8	Jan-21 \$43.8
ADA: Bedford Park Boulevard / Concourse	Construction	Jun-20 \$32.6	Nov-20 \$32.7	Project completion delayed due to the re and impacts to be realized under the CC Power		në culover/energizali	on at Riverdale
Project completion slippage due to mater pandemic. Cost increase reflects latest e		result of the COV	/ID-19	Substation Bridge 23 - Construction		Jun-20 \$41.7	Oct-20 \$41.7
ADA: Gun Hill Rd / Dyre	Construction	Jul-20	Nov-20	Project completion delayed due to the C			
Project completion slippage due to mater pandemic. Cost increase reflects latest e LIRR Track		\$54.5 result of the CO∖	\$55.3 /ID-19	H & H Power (86th St. / 110th St.) (New Item) Project completion delayed due to reduc Coordination of existing manpower level	-		•
Massapequa Pocket Track The cutover of the signal systems was co resurface and realign track before putting work is under development, but a delay to	this asset into service.	A schedule for a		Harlem & Hudson Lines Power Improvements (New Item) Project completion delayed due to the C	Construction OVID-19 pandemic.	Sep-20 \$42.5	Nov-20 \$42.5
Rolling Stock							
Rolling Stock: M-9 Procurement Project completion delayed due to issues	Rolling Stock Purchase	\$300.8	Apr-22 \$300.8				

roject	Completion	Goal	Forecast	Project	Completion	Goal	Actual
2 All-Agency Red Comple				4 All-Agency Yellow Complet	ion (2 New Items)		
ITA Police Department				NYCT			
ITA PD				_ Buses			
Staten Island District Office	Construction	Aug-20	Oct-20	Purchase 15 Articulated Electric	Bus Purchase	Mar-20	Jun-20(A
		\$13.5	\$13.5	Buses and Depot Chargers		\$32.9	\$32.9
Project completion delayed due to C		e permanent po	ower. Con			·	
Edison plans to remobilize in Octobe	ər 2020.			There was a delay due to the COVID-19 Flyer Industries. All buses have been del		d reduced workf	orce at New
				Pasenger Stations			
				ADA: 86 Street / 4th Avenue	Construction	May-20	Aug-20(A
						\$33.1	\$33.2
				Project completion was delayed due to the	ne COVID-19 pandemic.		
				Hurricane Sandy			
				Sandy Mitigation: 9 Stations (9	Construction	May-20	Sep-20(/
				Stns BK/Q Initiative) (New Item)		\$33.1	\$33.2
				Project completion was delayed due to a	dditional column base re	pairs.	
				B&T			
				Skewback Retrofit at HH (New Item)	Construction	Aug-20	Sep-20(/
				hemy		\$100.4	\$100.4
				Project completion was delayed due to u	Inforeseen steel conditior	is requiring repa	uir.

Status of MTA Capital Program Funding



Capital Funding (September 2020) \$ in millions



Received Remainder

Capital Funding Detail (September 30, 2020)

\$ in millions

	Funding Plan		Receipts	
2010-2014 Program	Current	<u>Thru August</u>	This month	Received to date
Federal Formula, Flexible, Misc	\$5,844	\$5,839	\$ -	\$5,839
Federal High Speed Rail	173	173	-	173
Federal New Start	1,271	1,257	-	1,257
Federal Security	89	89	-	89
Federal RRIF Loan	-	-	-	-
City Capital Funds	719	608	-	608
State Assistance	770	770	-	770
MTA Bus Federal and City Match	132	112	-	112
MTA Bonds (Payroll Mobility Tax)	11,635	10,450	-	10,450
Other (Including Operating to Capital)**	1,299	1,268	6	1,273
B&T Bonds	2,175	2,019	-	2,019
Hurricane Sandy Recovery				
Insurance Proceeds/Federal Reimbursement	6,697	6,491	206	6,697
PAYGO	18	18	-	18
Sandy Recovery MTA Bonds	659	182	-	182
Sandy Recovery B&T Bonds	230	23	-	23
Total	31,710	29,299	212	29,511

	Funding Plan		Receipts	
2015-2019 Program	Current	<u>Thru August</u>	This month	Received to date
Federal Formula, Flexible, Misc	\$6,704	\$4,456	\$533	\$4,989
Federal Core Capacity	100	-	-	-
Federal New Start	500	-	-	-
Federal Security	19	15	-	15
State Assistance	9,064	2,248	1,094	3,342
City Capital Funds	2,667	790	-	790
MTA Bonds	8,474	7,818	-	7,818
Asset Sales/Leases	959	306	-	306
Pay-as-you-go (PAYGO)**	2,145	1,572	-	1,572
Other	217	36	2	38
B&T Bonds & PAYGO/Asset Sale	2,942	1,257	387	1,644
Total	33,791	18,498	2,017	20,515

	Funding Plan		Receipts	
2020-2024 Program	Current	<u>Thru August</u>	This month	Received to date
Capital from Central Business District Tolling	\$15,000	\$ -	\$ -	\$ -
Capial from New Revenue Sources	10,000	-	-	-
MTA Bonds and PAYGO	9,792	80	-	80
Federal Formula	7,500	-	1,119	1,119
State of New York	3,000	-	-	-
City of New York	3,000	40	-	40
Federal New Start (SAS Ph2)	2,905	-	-	-
Federal Flexible	275	-	-	-
B&T Bonds (Self-Funded)	3,327	1	-	1
Total	54,799	121	1,119	1,240